# Equilibria in a Sorting Problem

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Competing for Talents, Damiano, Li and Suen, 2005

First in Village or Second in Rome? Damiano, Li and Suen, 2008

Model: Agents

- Agents of mass of 2 must each choose one of the two organizations, A and B.
  - Each agent is associated with a type  $\theta$ .
  - $\theta$  is continuously distributed on [0, 1].
- Agents care about the amount of resources  $R_i(\theta)$  they receive as a member of the organization they join (pecking order effect), and the mean type  $m_i$  of the organization they join (peer effect), i = A, B.
  - Payoff to an agent of type  $\theta$  from joining organization i = A, B is  $V(R_i(\theta), m_i)$ , with V continuous and increasing in each argument.

# Model: Organizations

- Capacity constraint: each organization *i* admits a mass 1 of agents.
- Resource constraint: each organization has a fixed budget  $Y_i$  of resources that it distributes among its members according to their rank within the organization.
- Each organization i chooses a resource distribution schedule  $S_i : [0, 1] \to \mathbb{R}_+$ .
  - For each  $r \in [0, 1]$ ,  $S_i(r)$  is amount of resources received by an agent whose quantile rank is r in organization i.
- Set of admissible resource distribution schedules for  $i: S_i$ 
  - $\circ$  non-negative resources only:  $S_i$  is non-negative;
  - $\circ$  meritocracy:  $S_i$  is non-decreasing;
  - resource constraint:  $\int_0^1 S_i(r) \, \mathrm{d}r \leq Y_i;$
  - $\circ$  technical condition:  $S_i$  is almost everywhere continuously differentiable.
- Organization's objective: each organization i maximizes its own quality  $m_i$ , the average type of its members.

# Model: Timing

- Resource distribution stage: A and B simultaneously choose resource distribution schedules  $S_A$  and  $S_B$ .
- Sorting stage: given  $(S_A, S_B)$ , sorting equilibrium determines allocation of agents and payoffs to organizations.
- A two-stage game

Model: Feasible allocations at sorting stage

• A feasible allocation is a pair  $(H_A, H_B)$  of cumulative type distributions in organizations A and B such that

$$H_A(\theta) + H_B(\theta) = 2\theta$$
 for all  $\theta \in [0, 1]$ .

- We are implicitly restricting attention to allocations where all agents join one organization.
  - Joining any organization is better than not joining either.
- The rank of an agent  $\theta$  in each organization depends on the allocation  $(H_A, H_B)$ :

 $r_A(\theta) = H_A(\theta);$ 

$$r_B(\theta) = H_B(\theta).$$

- Average type  $m_i = \int \theta \, \mathrm{d} H_i(\theta)$ .
- Payoff of type  $\theta$  from joining organization *i* is  $V(S_i(r_i(\theta)), m_i)$ .

Model: Definition of sorting equilibrium

- Given an allocation, (H<sub>A</sub>, H<sub>B</sub>), an agent θ assigned to i has the option to move to organization j, if the agent's type is higher than the lowest type in organization j.
- Definition 1. Given resource distribution schedules  $(S_A, S_B)$ , a sorting equilibrium is a feasible allocation  $(H_A, H_B)$  such that if  $H_i$  is strictly increasing on  $(\theta, \theta')$  and  $H_j(\theta) > 0$ , then  $V(S_i(r_i(\theta)), m_i) \ge V(S_j(r_j(\theta)), m_j)$ .
  - $H_i$  increasing on  $(\theta, \theta')$  means that agents of types in this interval are joining *i*.
  - If  $H_j(\theta) > 0$ , these agents could move to j.

Model: Existence and selection of sorting equilibrium

- Each sorting equilibrium  $(H_A, H_B)$  is associated with a fixed point of the mapping from the set of possible  $m_A$ 's to itself.
  - The mapping is monotone increasing so a fixed point exists.
- Multiple sorting equilibria may exist.
- We select on the "A-dominant sorting equilibrium" with the largest  $m_A$ .
  - For any  $(S_A, S_B)$ , let  $T_A(S_A, S_B)$  be the value of  $m_A m_B$  in the A-dominant sorting equilibrium.

Model: Resource distribution game

- Players: A and B
- Strategies: each organization, i = A, B independently chooses a resource distribution schedule  $S_i \in S_i$ .
- Payoffs: for each strategy profile  $(S_A, S_B)$  the payoff to *i* is its average type  $m_i$  in the *A*-dominant equilibrium.
- Since  $m_A + m_B$  is a constant, the resource distribution game is strictly competitive.
- A strategy profile  $(S_A^*, S_B^*)$  is a Nash equilibrium of resource distribution game if and only if

 $S_A^* \in \arg \max_{S_A \in \mathcal{S}_A} \min_{S_B \in \mathcal{S}_B} T_A(S_A, S_B);$  $S_B^* \in \arg \min_{S_B \in \mathcal{S}_B} \max_{S_A \in \mathcal{S}_A} T_A(S_A, S_B);$  $\max_{S_A \in \mathcal{S}_A} \min_{S_B \in \mathcal{S}_B} T_A(S_A, S_B) = \min_{S_B \in \mathcal{S}_B} \max_{S_A \in \mathcal{S}_A} T_A(S_A, S_B).$ 

# Motivation

- Why is the sorting problem interesting to applied economists?
- Understanding coexistence of mixing and segregation in the distribution of talents among organizations.
  - At two levels: comparative statics analysis of sorting equilibrium; "endogenizing" the pecking order effect.
- Providing policy recommendations
  - Education policy: Texas ten-percent law
- The problem is difficult.
  - Strategy space is too large.
  - Sorting equilibrium is difficult to characterize for arbitrary pair  $(S_A, S_B)$ .

#### Solution Method

• First solve the problem

$$\min_{S_B \in \mathcal{S}_B} \max_{S_A \in \mathcal{S}_A} T_A(S_A, S_B).$$

- Find solution to above problem in two steps:
  - Fix some  $S_B \in S_B$  and a target T of average type difference  $m_A - m_B$ . Find the minimum budget  $C(T; S_B)$ of resources for A such that T is attained in a sorting equilibrium.
  - Then, let B choose  $S_B$  to maximize the resulting minimum budget function  $C(T; S_B)$  subject to the budget constraint for B.
- If for any  $T \ge 0$  there exists some  $S_B^*$  that solves the above two-step problem, then the minmax value of the game is given by  $T^*$  such that  $C(T^*; S_B^*) = Y_A$ .

# Key Simplifications

- Assume V takes a linear form:  $V(R_i(\theta), m_i) = \alpha R_i(\theta) + m_i$ , for some positive constant  $\alpha$ .
- Assume type distribution is uniform on [0, 1].
- The above assumptions are sufficient to reduce the step of finding the minimum budget function  $C(T; S_B)$  to a linear programming problem.
  - For this presentation, I assume  $Y_A = Y_B = Y$ .

Preliminary Analysis: Quantile-quantile plot

• To each allocation  $(H_A, H_B)$  we can associate a function  $t: [0, 1] \rightarrow [0, 1]$  defined as

$$t(r) \equiv 1 - H_A \left( \inf\{\theta : H_B(\theta) = r\} \right) \quad \forall r \in [0, 1].$$

 $\circ t(r)$  is the fraction of agents in organization A of type higher than rank r's type in organization B. Preliminary Analysis: Quality difference

- Under uniform type distribution, average type difference  $m_A m_B$  in any allocation is directly related to an integral of the function t.
  - Lemma. Let  $(H_A, H_B)$  be a feasible allocation and t the associated quantile-quantile plot. Then

$$m_A - m_B = -\frac{1}{2} + \int_0^1 t(r) \, \mathrm{d}r.$$

- For any function t we refer to  $\int_0^1 t(r) \, dr = T$  as the "quality difference."
  - Possible quality differences:  $T \in [0, 1]$ .

Preliminary Analysis: Quality premium

- Under linear payoff function, there is a simple characterization of sorting equilibrium in terms of quantitle-quantile plot.
- Given  $S_B(r)$ , a quantile-quantile plot t such that  $\int_0^1 t(r) \, \mathrm{d}r = T$  corresponds to a sorting equilibrium for  $S_A^t$  such that

$$S_A^t(1-t(r)) = S_B(r) - P(T)$$
 for all  $r \in [0,1]$ .

•  $P(T) = (T - 1/2)/\alpha$  is quality premium.

Minmax Value: Expenditure minimization

- For fixed  $S_B$ , and each  $T \ge 1/2$  what is the "cheapest"  $S_A$  such that for  $S_B$  and  $S_A$ , there is a sorting equilibrium with quality difference T?
- We can write the minimization problem as

$$C(T; S_B) \equiv \min_t \int_0^1 S_A^t(r) \, \mathrm{d}r \quad \text{s.t.} \ \int_0^1 t(r) \, \mathrm{d}r = T.$$

• By the definition of  $S_A^t$ ,  $C(T; S_B)$  is given by

$$\min_{\substack{t:\int_0^1 t(r) \ dr=T}} \int_{t^{-1}(0)}^{t^{-1}(1)} t(r) \Delta'_B(r) \ dr.$$
  

$$\circ \ \Delta_B(r) = \max\{S_B(r) - P(T), 0\} \text{ is } B \text{'s effective schedule.}$$
  
ule.

• We have a linear programming problem.

Minmax Value: Expenditure minimization

- Lemma. There is a solution in t(r) to the expenditure minimization problem that assumes a countable number of values.
  - When  $S'_B$  is decreasing, a constant t(r) reduces expenditure.
  - $\circ$  When  $S'_B$  is increasing, a step function t(r) reduces expenditure.
- Lemma. There exists a solution t(r) to the expenditure minimization problem that assumes at most one value strictly between 0 and 1.
  - Since t is a step function, the objective function is linear in the value t assumes in between any two discontinuity points.

Minmax Value: Expenditure minimization

- Solution to the expenditure minimization problem can be explicitly characterized.
- Solution t(r) is fully characterized by discontinuity point(s) and the resource constraint.
  - For allocation functions with two discontinuity points,  $r^1$  and  $r^0$ , we have  $t(r) = (T - r^1)/(r^0 - r^1)$  for  $r \in (r^1, r^0)$ .
  - For allocation functions with one discontinuity point,  $\hat{r}$ , we have  $t(r) = T/\hat{r}$  for  $r \leq \hat{r}$ .
- $C(T; S_B)$  is given by the minimum of the solution to

$$\min_{r \ge T} \frac{T}{r} \Delta(r)$$

and the solution to

$$\min_{T \ge r^1 \ge 0; \ 1 \ge r^0 \ge T} \Delta_B(r^1) + \frac{T - r^1}{r^0 - r^1} \left( \Delta(r^0) - \Delta_B(r^1) \right).$$

Minmax Value: Budget maximization problem

• For each T, consider the problem of B choosing  $S_B$  to maximize  $C(T; S_B)$ 

$$C(T) \equiv \max_{S_B} C(T; S_B) \quad \text{s.t} \int_0^1 S_B(r) \, \mathrm{d}r \le Y.$$

• The characterization of the solution the expenditure minimization problem implies that the solution  $S_B(r)$  takes the form

$$S_B(r) = \begin{cases} 0 & \text{if } r < \tilde{r}; \\ P(T) + \beta(r - \tilde{r}) & \text{if } r \ge \tilde{r}, \end{cases}$$

where  $\beta$  is a constant determined by the resource constraint and  $\tilde{r}$ . Minmax Value: Budget function

- Lemma. C(1/2) = Y, and lim<sub>T→1</sub> C(T) = ∞. Moreover:
   if αY > 1/2, then C'(T) > 0 for all T ≥ 1/2;
   if αV ⊂ [1/16, 1/2], then there is a T such that C'(T).
  - if  $\alpha Y \in [1/16, 1/2]$ , then there is a  $\hat{T}$  such that C'(T) < 0 for  $T \in (1/2, \hat{T})$  and C'(T) > 0 for  $T \in (\hat{T}, 1)$ ;
  - if  $\alpha Y < 1/16$ , then there exist  $T_{-}$  and  $T_{+}$  such that C'(T) < 0 for  $T \in (1/2, T_{-}); C'(T) > 0$  for  $T \in (T_{+}, 1)$  and C(T) = 0 for  $T \in [T_{-}, T_{+}].$

Minmax Value: Minmax quality difference

- Let  $T^*$  be the largest T for which C(T) = Y.
- $T^*$  is a lower bound on the minmax value.
  - Since  $C(T^*) = Y$ , for any  $S_B$  there exists an  $S_A$ which respects the resource constraint such that given  $(S_A, S_B)$  there is a sorting equilibrium with quality difference at least  $T^*$ .
- Let  $S_B^*$  be the maximizer of  $C(T^*; S_B)$ .
  - $\circ \ T^* \text{ is the minmax value because } C(T;S^*_B) > Y \text{ for all}$   $T > T^*.$

Minmax Value: Minmax strategy

• Proposition. Let  $T^* = \max\{T \in [1/2, 1] : C(T) = Y\}$ . The minmax problem  $\min_{S_B \in S} \max_{S_A \in S} T_A(S_A, S_B)$  admits a unique solution  $S_B^*$ , given by

$$S_B^* = \begin{cases} 0 & \text{if } r < r^*; \\ P(T^*) + \beta(r - r^*) & \text{if } r \ge r^* \end{cases}$$

where

$$r^* = 1 - \frac{2}{1/(1 - T^*) + P(T^*)/Y};$$
  
$$\beta = \frac{2(Y - P(T^*)(1 - r^*))}{(1 - r^*)^2}.$$

Nash Equilibrium: Existence

- To construct a Nash equilibrium we note that there are many A best responses to  $S_B^*$ .
- Lemma. Let  $S_A$  be a resource allocation schedule such that  $S_A(1) \leq S_B^*(1) - (T^* - 1/2)/\alpha$  and  $\int_0^1 S_A(r) \, \mathrm{d}r = Y$ . Then  $S_A$  is a best response to  $S_B^*$ .
- Proposition. Let  $\hat{r} = P(T^*)/S^*_B(1)$  and  $S^*_A$  be defined by

$$S_A^*(r) = \begin{cases} 0 & \text{if } r < \hat{r};\\ (r - \hat{r})S_B^*(1) & \text{if } r \ge \hat{r}. \end{cases}$$

Then, the strategy profile  $(S_A^*, S_B^*)$  is a Nash equilibrium of the resource distribution game.

Nash Equilibrium: Resource distributions and sorting structure

- Competition at the top
  - only high ranks receive positive resources in equilibrium;
  - resources strictly increase with rank above a threshold;
  - $\circ~$  rate of increase is slower in the dominant organization.
- Mixing at the top
  - top talents are found in both organizations;
  - top talents are found in larger number in the dominant organization.

Nash Equilibrium: Comparative statics

- If the peer effect becomes less important (an increase in  $\alpha$  or Y):
  - $T^*$  and  $r^*$  both decrease;
  - $\circ~B$  competes on a larger set of ranks;
  - $\circ\,$  more mixing at the top;
  - $\circ$  *B*'s share of top talents increases;
  - flatter resource distribution schedules.